

 Black Country and West Birmingham Clinical Commissioning Group	Health and Wellbeing Together 19th January 2022
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Report title: Development of the Black Country
Integrated Care System

Report of: Paul Tulley
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Black Country and West Birmingham CCG

Portfolio: Public Health and Wellbeing

Recommendation for action:

Health and Wellbeing Together is recommended to:

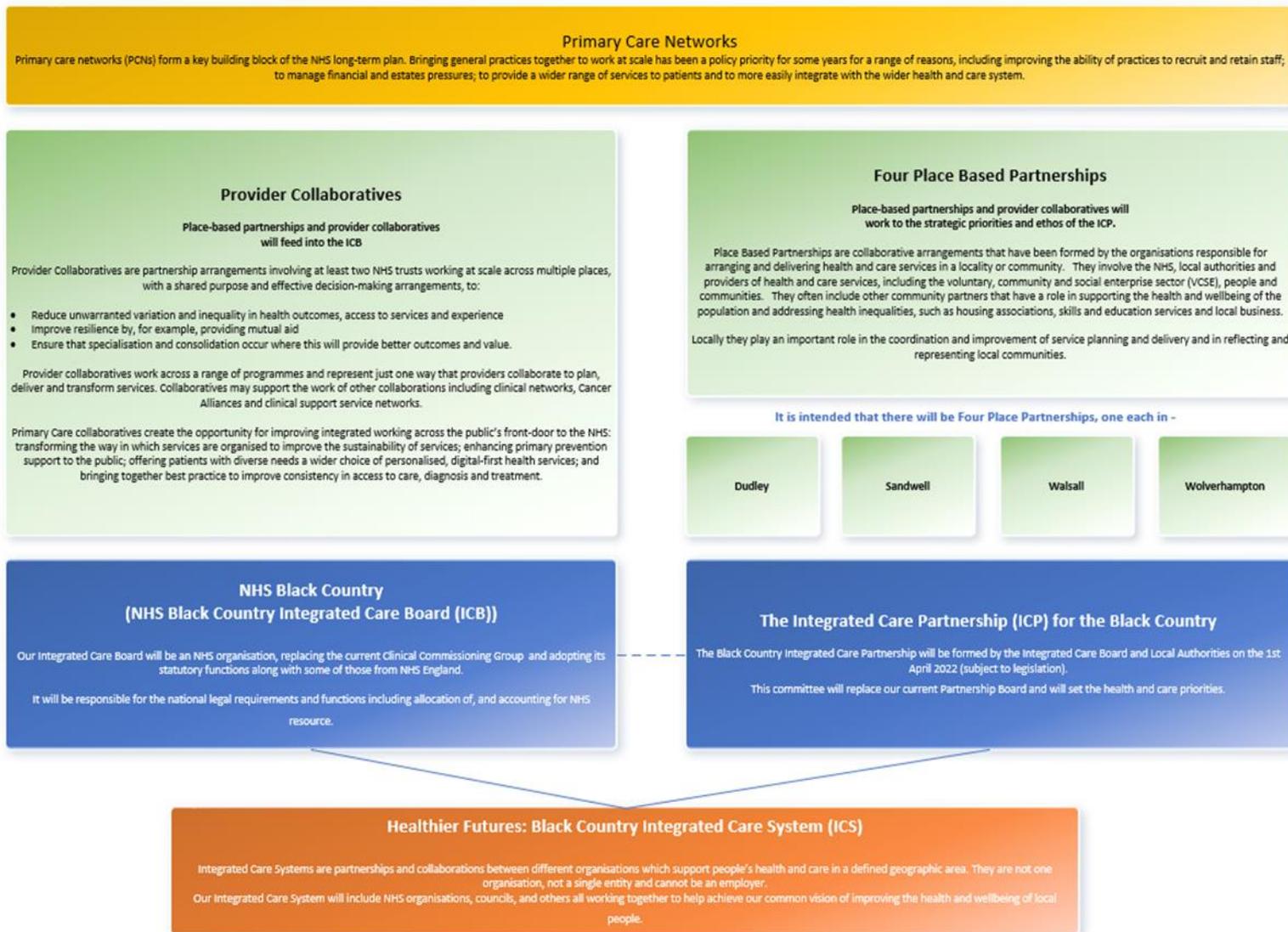
Receive this report for information

1.0 Purpose

- 1.1 This report is provided for information. It provides a summary of progress in the development of the Black Country Integrated Care System and planning for its further development, in anticipation of establishing statutory ICS NHS bodies from July 2022, subject to the approval of national legislation.

2.0 Background

- 2.1 NHS Chief Executive Sir Simon Stevens confirmed on the 19th of March 2021 that the Black Country and West Birmingham (BCWB) area was one of thirteen areas in England to be formally designated an Integrated Care System (ICS) from 1st April 2021.
- 2.2 NHS England and Improvement (NHSE/I) published the Integrated Care System (ICS) Design Framework in June 2021, which set out the next steps for the development of ICSs, in anticipation of establishing statutory ICS NHS bodies from April 2022. The framework was in line with the Government White Paper.
- 2.3 The Government published the Health and Care Bill on the 6th of July 2021, setting out how it intends to reform the delivery of health services and promote integration between health and care in England.
- 2.4 The development of national policy in relation to Integrated Care Systems and the changes proposed in the Health and Care Bill are set out in a Kings Fund report which can be accessed here at <https://www.kingsfund.org.uk/publications/integrated-care-systems-explained>
- 2.5 The Black Country and West Birmingham ICS has established a System Transition Group, to co-ordinate the planning and delivery of the new ICS arrangements.
- 2.6 On 24th December 2021 the 2022/23 NHS Priorities and Operational Planning guidance was published. This set a new target date of 1 July 2022 for the new statutory arrangements to take effect and for Integrated Care Boards to be legally and operationally established (subject to Parliamentary approval).
- 2.7 The diagram shows the proposed structure for the Black Country ICS incorporating the Integrated Care Board, the Integrated Care Partnership, Provider Collaboratives, Four Place Based Partnerships and Primary Care Networks.



3.0 Decision/Supporting Information (including options)

3.1 Health and Care Bill

On the evening of 23rd November 2021, MPs voted through the Health and Care Bill at its third and final reading within the house (with 291 votes for and 244 votes against).

The Bill has now moved to the House of Lords. Its second reading was held on 7th December 2021 and it is now at the "Lords Committee stage" where a line-by-line examination of the Bill is scheduled to begin on 11 January 2022 until the end of January (expected by 26th January 2022). All content referring to statutory accountabilities will depend on the final contents of the Health and Care Bill being agreed, the Parliamentary timetable of the Health and Care Bill, still allows a very small window for the bill to gain royal assent and legal commencement (the committee stage in the Lords is due to last until late January 2022), if amendments are made, as is probable, the bill will then need further consideration in the Commons and this could affect the July date for agreement of the Bill.

3.2 Integrated Care Board Constitution

The ICB Constitution will be a key part of the ICS governance arrangements. It will set out how the key principles for how the ICB operates and makes decisions and NHS England have provided a Model Constitution as a template for developing local arrangements. This template constitution includes the following elements:

- The Membership of the Board;
- How Board Members are appointed;
- The Standing Orders setting out how meetings of the Board will operate;
- Key principles around how the Board will operate to ensure openness and transparency and manage any conflicts of interest.

In order to support the development of the draft constitution, an engagement document was shared with stakeholders across the ICS. This set the context for a workshop session on 4 November 2021 with partners from across the ICS. In line with the requirements from NHS England, the engagement document and workshop specifically sought views on the membership of the Board itself, outlining the role of the ICB and the requirements for membership set out in both the Bill and guidance from NHS England. This sets out that, **as a minimum**, the membership of the Board will need to include:

- An Independent Chair;
- The Chief Executive of the ICB;
- A Chief Finance Officer;
- A Chief Medical Officer;
- A Chief Nursing Officer;
- Three partner members one each with a background in; NHS Provision, Local Authority, Primary Care. (*secondary legislation is expected in the spring setting out who is eligible to nominate in each of these sectors*)
- A minimum of two independent Non-Executive Director.

An initial draft constitution, informed by engagement with Stakeholders, was produced and submitted to NHSEI in December 2021. Following the appointment of the Interim ICB Designate CEO, discussions continue on key elements of the Constitution with partners, including the composition of the Board.

3.3 Senior Appointments for the Black Country ICB

A key element in the preparation for all ICBs / ICSs across the country is the appointment of senior roles.

3.3.1 *Interim Chief Executive Designate for the Black Country (ICB)*

Interviews for the ICB Chief Executive roles were held in October 2021. Unfortunately, six of the forty-two ICSs did not appoint a permanent substantive ICB chief executive, following the first round of the recruitment process, including five in the Midlands — Black Country ICS, Birmingham and Solihull ICS, Coventry and Warwickshire ICS, Staffordshire and Stoke-on-Trent ICS, and Shropshire, Telford and Wrekin ICS. (Greater Manchester is the sixth system)

Therefore, until a permanent Chief Executive is appointed, interim arrangements have been agreed and on the 19th November 2021, Jonathan Fellows (Chair Designate, BC ICB) announced Mr Mark Axcell as the interim Chief Executive Designate for the Black Country Integrated Care Board. Mark was seconded from his current role as CEO for Black Country Healthcare NHS Trust to lead the NHS locally in this new role on Monday 22 November 2021. It is expected that these interim arrangements will remain in place until after ICB establishment, at which point a further round of open recruitment will then take place.

3.3.2 *Non-Executive Director appointments*

The recruitment process for the Designate Independent Non-Executive Member of the proposed NHS ICB commenced in December. ICB boards will reflect the populations they serve, so the new ICB roles were advertised widely with the aim to recruit board members from diverse backgrounds. The following four Designate Independent Non-Executive Member of the proposed NHS ICB posts are to be recruited:

- Chair of Audit Committee - will have an excellent working knowledge of audit committee practices and risk management frameworks. The Audit Committee Chair will also be appointed as the Conflicts of Interest Guardian.
- Chair of Remuneration and People Committee – will bring expertise of workforce development, people practice's and / or leading organisational and cultural change.
- Chair Quality and Safety Committee - will have a particular focus on the quality of care commissioned for the population served including reducing health inequalities.
- Chair Finance, Performance and Digital Committee - will lead on matters relating to financial and performance management together with the digital function.

3.4 Integrated Care Partnership

Progress is being made with Local Authority representatives on the co-design of the Black Country Integrated Care Partnership. Regular updates are provided to the joint meeting of HWBB chairs.

The Health and Care Bill before Parliament will require each Integrated Care Board (ICB) to publish a five-year system plan before April each year. This plan must take account of the strategy produced by the Integrated Care Partnership (ICP), and the joint strategic needs assessments and joint health and wellbeing strategies produced by the relevant health and wellbeing board(s). NHS England expect to require ICBs refreshed five-year system plans in March 2023.

4.0 **Implications**

Planned changes to the Black Country Integrated Care System as outlined in this report are intended to support the integration of health and care services and joint working on to improve the health of local people in Wolverhampton and across the Black Country.

The Wolverhampton Health and Wellbeing Board will need to work with the new NHS body and the wider Integrated Care System to support its aim of improving health and wellbeing for local people.

5.0 **Schedule of background papers**

5.1 The background papers relating to this report can be inspected by contacting the report writer:

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